

# THE MOST INFLUENTIAL COMPANIES

# TIME 100

HOW  
**SUNDAR  
PICHAJ**  
REINVENTS

# Alphabet

+

RHODE  
BEAST INDUSTRIES  
NVIDIA  
ANTHROPIC  
NOVO NORDISK  
KALSHI  
SPACEX  
TOYOTA  
**& 91 MORE**

LIBRARY  
*Time*  
*266*





## CONTENTS

**13**  
**The Brief**

**23**  
**The View**

**32**  
**Cuba Waits**

Three of the island's leading writers on being caught between its communist regime and U.S. aggressions  
*By Leonardo Paduro, Carlos Eire, and Ricardo Torres*

**42**  
**The Democrats' Billionaire**

On the campaign trail with JB Pritzker, running for re-election as Illinois governor, and maybe more  
*By Julia Terruso*

**49**  
**The 2026 TIME100 Companies**

Our annual list of the most influential companies, and how they're shaping the world

**77**  
**Time Off**

^  
*The Compañía Cirabana circus trains in central Havana*  
*Photograph by Moises Saman for TIME*